

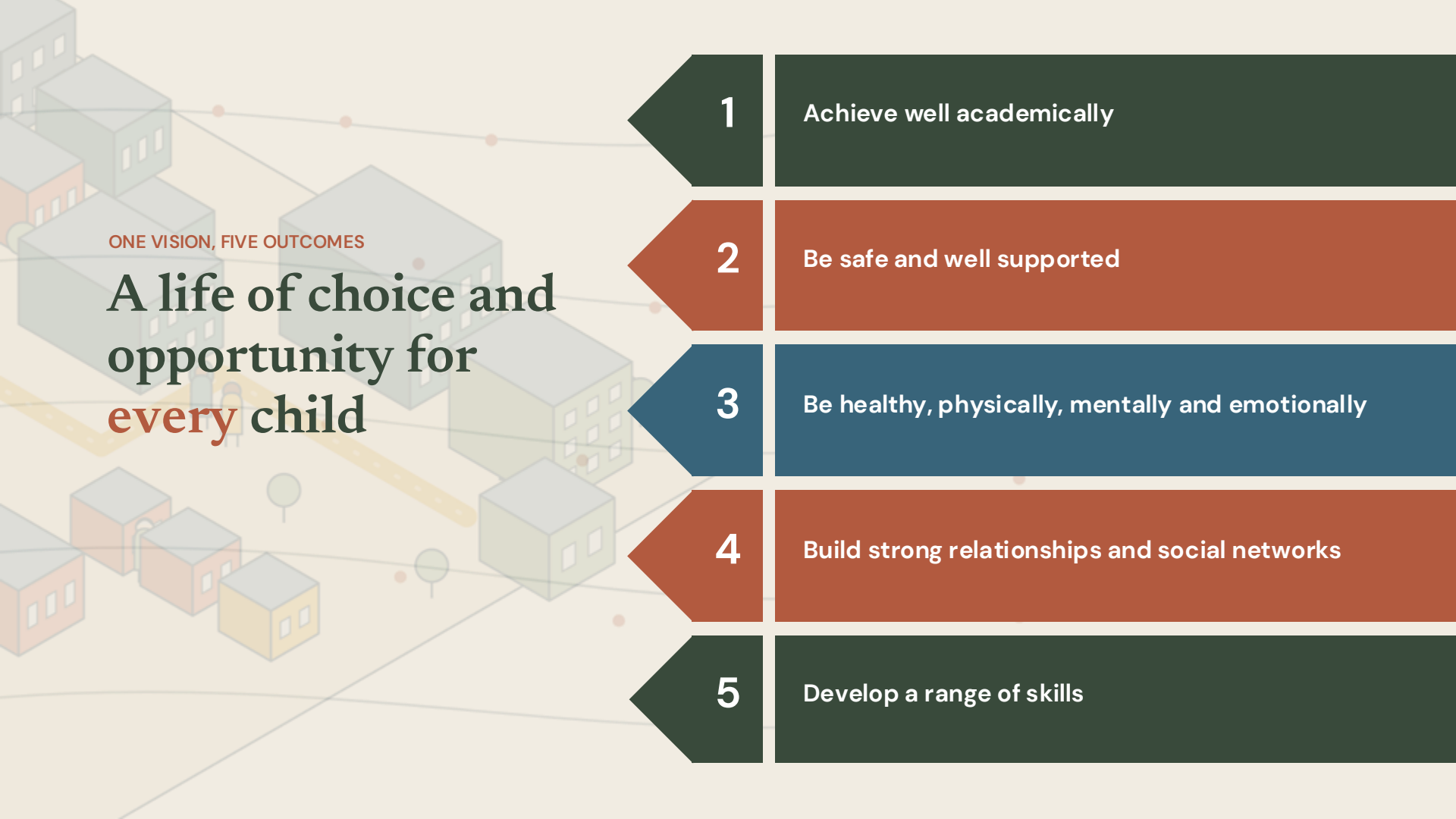
The partnership dividend

Civic leadership in place

James Townsend and Leora Cruddas CBE



**REACH
FOUNDATION**



ONE VISION, FIVE OUTCOMES

A life of choice and opportunity for **every** child

1

Achieve well academically

2

Be safe and well supported

3

Be healthy, physically, mentally and emotionally

4

Build strong relationships and social networks

5

Develop a range of skills

The background features several horizontal, wavy lines in a light gray color. Scattered across these lines are small, light pink dots. In the top right corner, there is a small circular logo containing a stylized blue and red wave.

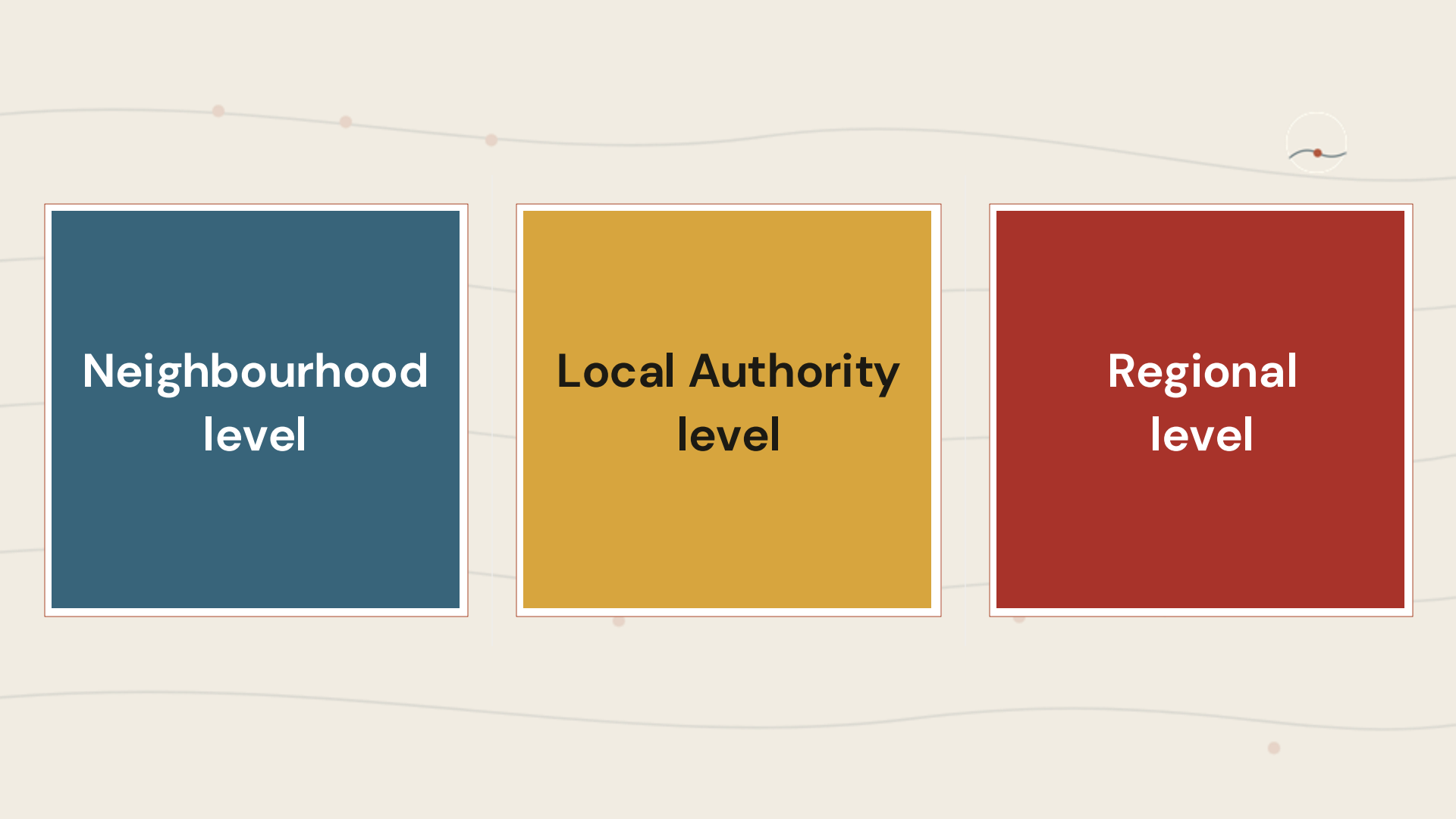
*Great schools are necessary but
not sufficient... there is a
partnership imperative*



The ‘**partnership dividend**’ is realised through an investment in each other, in people, in ‘our place’. It is ‘paid out’ in the increased collective capacity of and for our children, families and colleagues and in stronger, more resilient communities.



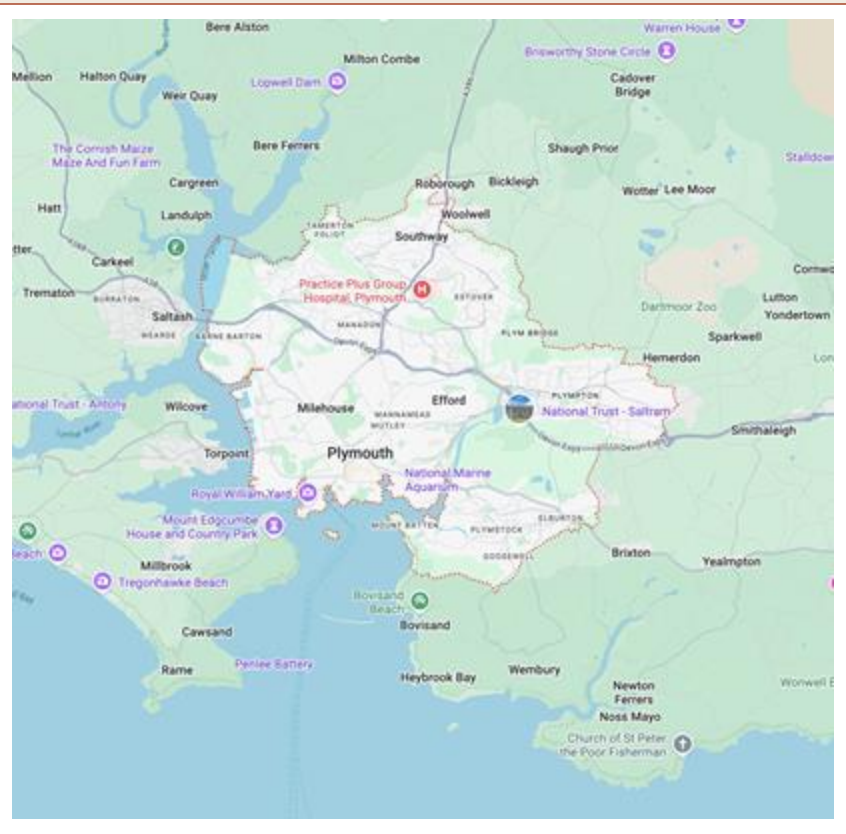
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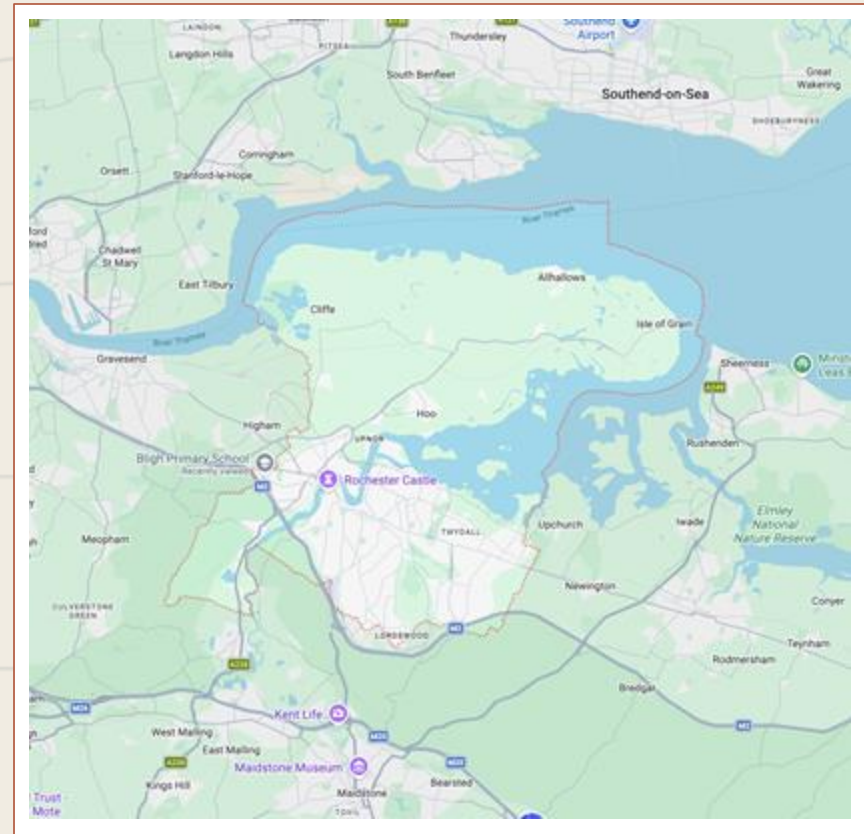
**Neighbourhood
level**

**Local Authority
level**

**Regional
level**



Honicknowle, Plymouth



Bligh, Medway





Our partnership work

Susan Matheson, CEO
October 2026



Maritime Academy Trust

Primary Only



The Maritime Culture



**Nick Osborne,
CEO**



**Tiffany Beck,
Chair of Trustees**

What's Maritime trying to achieve?

BHAG 2021...

To positively disrupt education
so that every child gets an
excellent start in life

The Maritime Approach



PLACE-BASED WORK (Convening)

REGIONAL/SYSTEM LEVEL

Local authorities and strategic partners

Case Study: Plymouth



LOCAL LEVEL

Town level partnership

Case Study: Exmouth



NEIGHBOURHOOD LEVEL

Small local areas

Case Study: Burrington Hub, Honicknowle



TWT Strengthening Communities Standard

Schools as Good
Neighbours

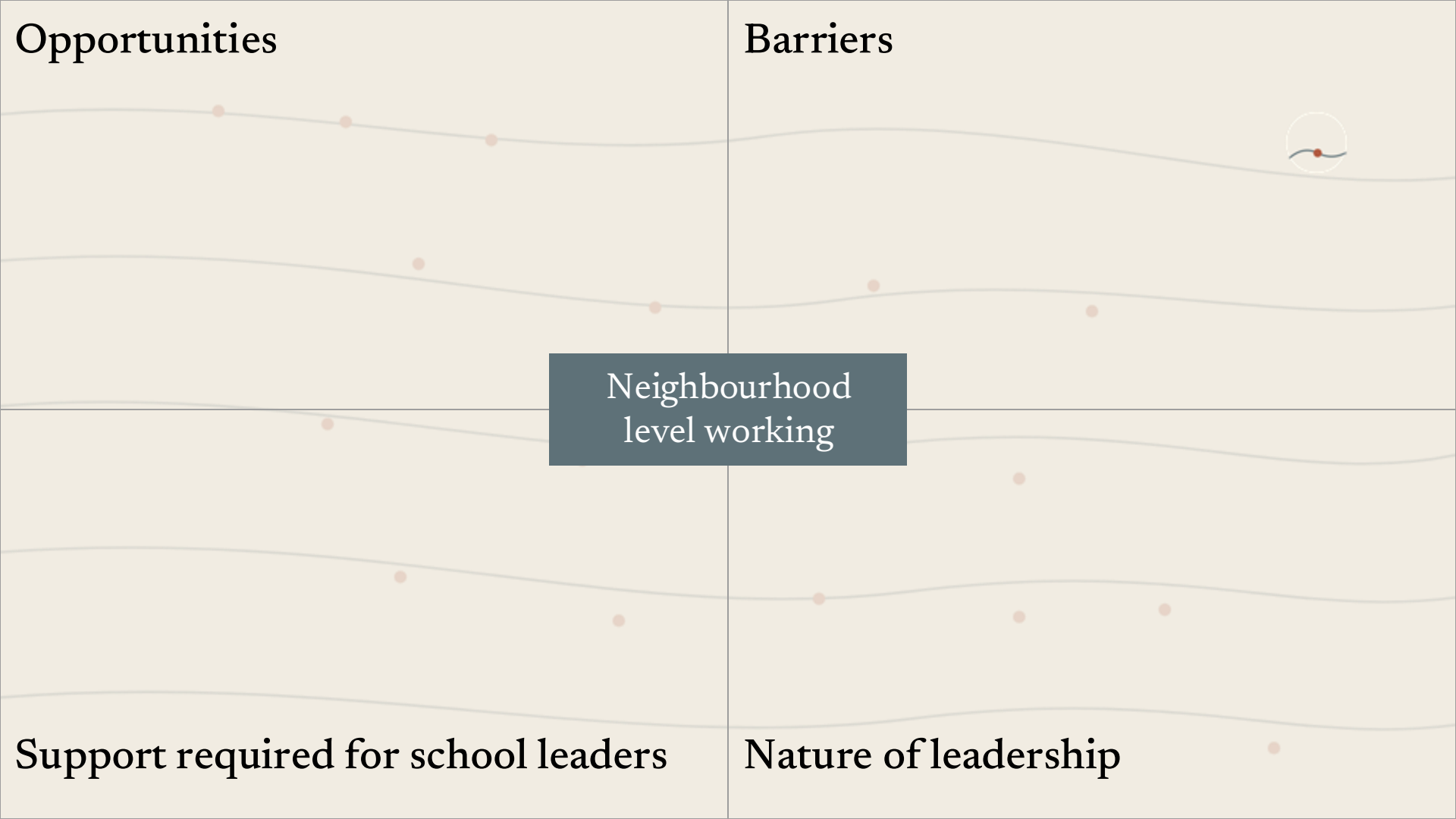


Civic Leadership and
Systems Convening



Community Hub
Development





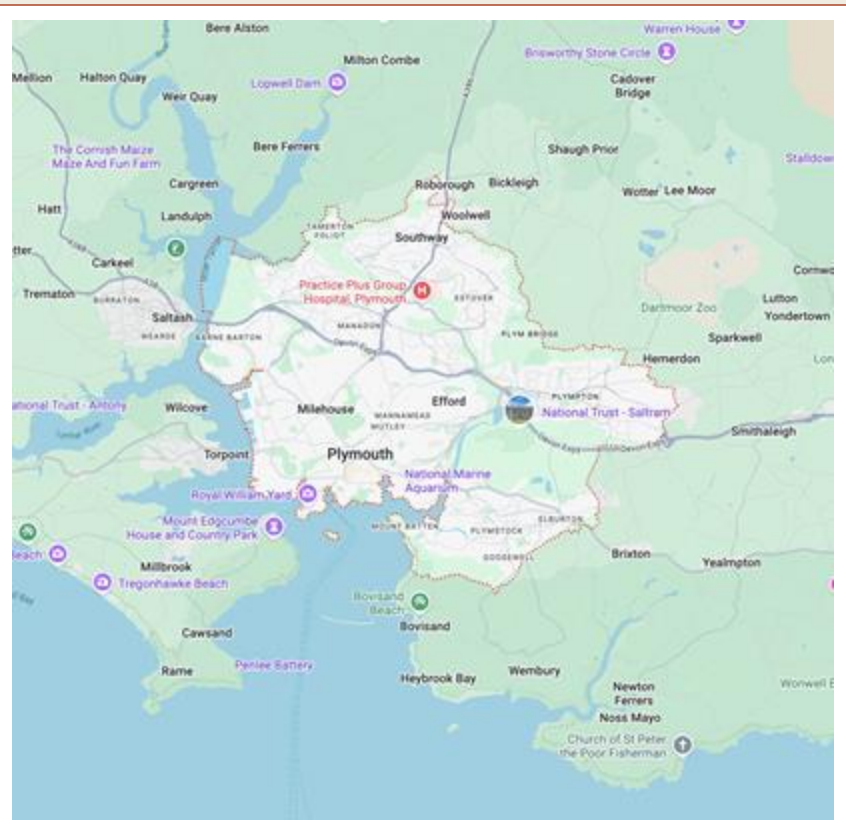
Opportunities

Barriers

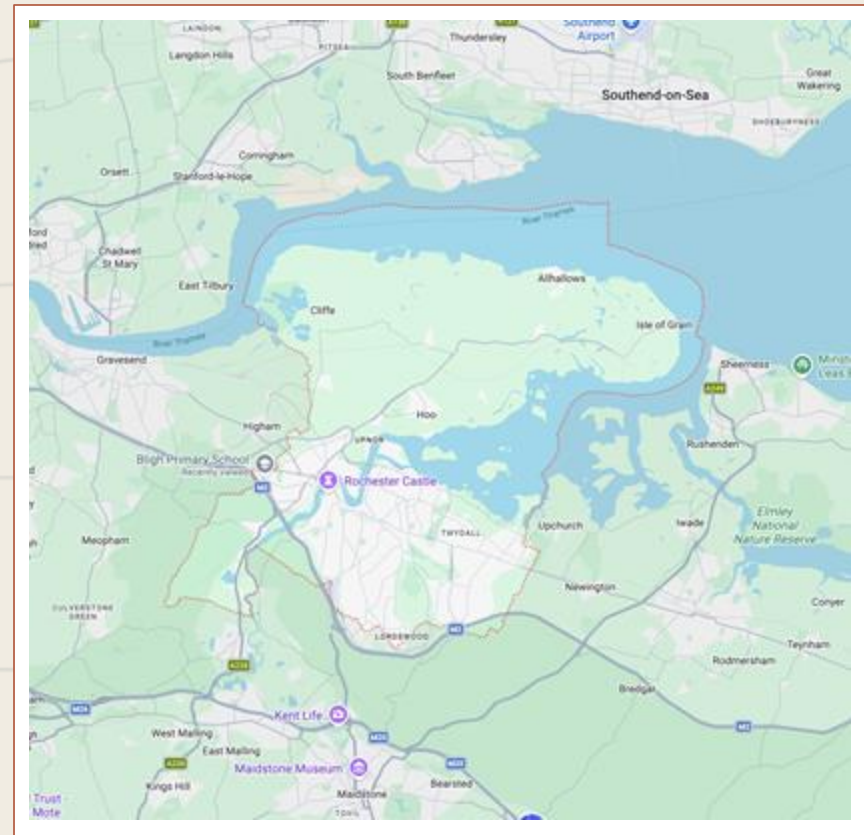
Neighbourhood
level working

Support required for school leaders

Nature of leadership



Honicknowle, Plymouth



Bligh, Medway

PLACE-BASED WORK (Convening)

REGIONAL/SYSTEM LEVEL

Local authorities and strategic partners

Case Study: Plymouth



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TWT Strengthening Communities Standard

Schools as Good
Neighbours



Civic Leadership and
Systems Convening



Community Hub
Development



Director of Education

Family Hubs Lead

Director, SEND

Public Health

Early Help Lead

CAMHS Lead

Director of Social Care

**Local Authority Data
Team**

Housing Lead

What **kind of leadership** is required to gain a partnership dividend at LA level?

What are the **big opportunities** you are currently exploring?

